# Vote 5

## **Provincial Treasury**

Operational budget Statutory payments Total amount to be appropriated	R 383 056 776 R 1 652 224 R 384 708 000
Of which Unauthorised expenditure (1st charge) and not available for spending Vote 5 baseline available for spending after	R Nil
1st charge	R 384 708 000
Executing authority Administrating department Accounting officer	MEC for Provincial Treasury Provincial Treasury Senior General Manager

#### Overview

#### Vision

Strive towards being the best provincial fundraiser, allocator, monitor, manager and evaluator of public finance for socio-economic development in South Africa.

#### Mission

To provide ethical, consultative and people-focused services through sound public financial management, including attaining and maintaining effective financial resources mobilization.

#### **Core functions**

The department endeavours to:

- Ensure the achievement of the provincial government goals and objectives through sound financial management in the provincial departments, municipalities and public entities; as well as effective and efficient management of the Limpopo Provincial Treasury;
- Increase financial management capacity to achieve operational efficiency and promote accountability in government;
- Facilitate an increase in provincial revenue including initiating new and own sources of funding;
- Contribute to increase BBBEE and SMME development and participation through appropriate supply chain management policies and procedures and PPPs;
- Improve the quality of life of the population;
- Enhance and effectively target and manage the Province's fiscal resources, endeavoring to achieve alignment with municipal budgetary outcomes;
- Guarantee the effective and efficient management of physical and financial assets and liabilities and public-private partnerships; and
- Develop and implement efficient internal systems and processes.

#### Values

- Professionalism
- Equity

- Ubuntu
- · Batho Pele
- Transparency
- Accountability
- Public Participation
- Financial Accessibility
- Effective and efficient organization that serves as a role model for the other Departments and stakeholders.

#### **Main Services**

The main tasks of the Provincial Treasury are to:

- Prepare the Provincial Budget;
- Monitor the implementation of the Provincial Budget;
- Promote and enforce transparency and effective management in respect of revenue, expenditure, assets and liabilities of Provincial Government Institutions and Public Entities;
- Develop and implement Fiscal Policies in the Province that are consistent with National Macroeconomic and Fiscal objectives;
- Enforce implementation of National and Provincial Treasury norms and standards in the Province, including prescribed procurement systems, standards and Generally Recognized Accounting Practice, uniformly classified systems, provisioning, banking, cash management and investment frame-work policies;
- Implement Treasury norms and standards provided for the PFMA and MFMA;
- Assist Provincial Government Institutions and Public Entities to build capacity for efficient, effective and transparent financial management and internal control; and
- Inspect any system of financial management and internal control applied by Provincial Government Institutions.

#### Legislative mandate

The departmental mandate is informed by the following national legislation and policy documents:

- The Annual Division of Revenue Act;
- The Basic Conditions of Employment Act 1997 (Act 75 of 1997);
- The Borrowing Powers of Provincial Governments Act 1996 (Act 48 of 1996);
- The Constitution of RSA(No. 108 of 1996);
- The Employment Equity Act, 1998(Act55 of 1998);
- The Intergovernmental Fiscal Relations Act;
- The Labour Relations Act, 1995(Act 66 of 1995);
- The Preferential Procurement Policy Framework Act,2000 (Act5 of 2000);
- The Provincial Tax Regulation Process Act, 2001 (Act 53 of 2001);
- The Public Finance Management Act, 1999 (Act of 1999) (PFMA);
- The Public Service Act 1994 (Act103 of 1994);
- The Municipal Finance Management Act (Act 56 of 2003) (MFMA); and
- The Skills Development Act, 1998 (Act 97 of 1998).

#### Broad policies, priorities and strategic goals

The Provincial Treasury's main strategic goal is to provide support through its embedded powers derived from legislation and its influence through the budget process to:

- Promote good governance by providing stewardship on all financial matters in the province; and
- Ensure that strategies that are funded through projects and other initiatives are aligned to the provincial priorities such as the LEGDP, State of the Province Address and principles of Batho Pele.

## Review of the current financial year (2012/13)

- In this financial year, the department is continuing to provide support, monitor departments, public entities and municipalities. A Clean Audit Strategy for the province was developed and approved to strengthen financial management capacity in provincial departments, municipalities and public entities.
- In view of the previous financial year (2012) negative cash position of the province, a Provincial Bank Overdraft Strategy was developed and approved to mitigate this risk.
- In implementing Supply Chain Management Reforms, the Provincial Treasury developed guidelines that include Supply Chain Management Delegations, Market Price Analysis, Implementation of National Treasury Instruction, compilation and maintenance of the List of prospective suppliers and the implementation of revised PPPFA Regulations.
- During December 2011, Limpopo Treasury was put under Section 100(1)(b) Constitution, intervention by National Government as a measure to assist the province in improving its cash position.
- As part of recovery process, an amount of R63 million for special projects was allocated to the department during budget adjustment to fund among other things: Rationalising personnel data and other HRM issues as well as replacing FINEST with LOGIS, some of the projects are already underway, while others will only commence during 2013/14 financial year.
- On Cash Flow reform, the department now pays its suppliers twice in a month while there is only one persal run in every month.
- During the first quarter of 2012/13, the province had a favourable cash position while also the intervention team assisted in terms of drafting Revenue enhancement strategy.
- Austerity measures were put in place on non performing items and also 2.0 per cent reduction on CoE and the money was surrendered to Treasury during the adjustment budget.
- The Department is in a process of reviewing structure with the assistance of Department of Public Service and Administration which will be finalised in due course, and this will help the department to reduce their CoE further when cutting down on non core posts.
- The department got an unqualified audit opinion during 2011/12 with two emphasis of matter namely: Material under spending of the budget and significant uncertainties regarding the lawsuit for a claim on financial systems.
- The Auditor General also indicated non compliance with laws and regulations on: Annual Financial Statements, performance and annual report, non submission of Income and Expenditure statements for Tribal Levies Account, non submission for consolidated financial statements for public entities and departments, non submission for provincial revenue fund statements, non compliance to Human resource management and compensation on signing of performance agreements and lastly the Auditor General raised an issue on fruitless and wasteful expenditure incurred by the department.

## Outlook for the coming financial year (2013/14)

- Provincial Treasury will continue to improve its strategies in supporting and monitoring departments, municipalities and public entities to improve compliance to the MFMA, PFMA and other policies and legislation thereby contributing towards "Clean Audit 2014". A Clean Audit Strategy has been developed and approved with the following goals to be achieved:
  - ✓ To assist all Provincial Departments, Municipalities and related Public Entities to achieve sustained improvement in financial management and governance that will yield clean audit opinions by 2014
  - ✓ To address all issues raised by the Auditor General and internal audit units to reduce vulnerability to financial management and governance risks in the provincial departments and municipalities through targeted projects.
- The rollout of the Integrated Financial Management System Asset module will be extended to one more provincial department in an effort to improve asset management in the province.
- In the interim, there will be a rollout of LOGIS which will replace FINEST procurement modules in four provincial departments.
- A Bank Overdraft Strategy implementation will continue in the 2013/14 financial year. The Strategy seeks to improve efficiency and accountability by provincial departments, improved budget preparation processes within provincial departments, more rigorous monitoring of expenditure and cash balances. To this effect the Provincial Treasury will institute several reforms. Focus will also be on improved expenditure and cash management in the Province.
- In an effort to determine the financial skills level within the province, the Provincial Treasury will conduct a skills audit in the office of the Chief Financial Officer in all Provincial Departments so that the identified skills gaps can be adequately addressed. The project will also focus on seven provincial departments as a pilot for the projects.
- As part of austerity measures, an amount of R20.0 million on departmental baseline for 2013/14 was reduced.
- The recovery process for all those departments which were put under Administration will still continue during 2013/14 financial year, and as part of the intervention, an amount of R78. 2 million was allocated to fund special projects to assist with the recovery.

## Receipts and financing

#### **Summary of receipts**

Table below provide departmental receipts over a period of seven years. Receipts are constituted by equitable share and own receipts. The Departmental receipts increased from R304.935 million in 2012/13 to R384.708 million in 2013/14.

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Equitable share	242,997	299,821	267,153	314,223	303,504	303,504	383,342	324,630	315,973
Conditional grants	-	-	-	-	-	-	-	-	
Provincial Infrastructure	•	-	-	,	-	-	1	-	-
Departmental receipts	120,395	98,320	25,531	1,298	1,431	1,431	1,366	1,441	1,499
Total receipts	363,392	398,141	292,684	315,521	304,935	304,935	384,708	326,071	317,472

#### Departmental own receipts collection

Table below gives a summary of the receipts for the department.

Table 5.1(b): Departmental receipts: Provincial Treasury

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Tax receipts	-			•					-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liqour licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sale of goods and services other than capital assets	627	974	756	792	940	792	840	886	921
Transfers received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	119,334	97,146	24,294	-	-	71,167	-	-	-
Sale of capital assets	-	-	-	-	-	-	-	-	-
Transactions in financial assets and liabilities	434	200	481	506	491	506	526	555	577
Total departmental receipts	120,395	98,320	25,531	1,298	1,431	72,465	1,366	1,441	1,499

The departmental revenue is generated through commission on insurance, sale of tender documents, parking fees and previous year's recoveries. Interest on bank balance is eliminated due to unpredictable economic situation. Revenue increases gradually over the 2013/14 MTEF as a result of inflationary related factors.

#### **Payment summary**

This section provides information pertaining to the vote as a whole at an aggregated level, including payments and budgeted estimates in terms of programmes and economic classification. Further details are given in the Annexure to Vote 5 – Provincial Treasury.

#### **Key assumptions**

Some of the main assumptions underpinning the MTEF budget are as follows:

- Baseline budget has been decreased by 1.0 per cent in 2013/14, 2.0 per cent in 2014/15 and 3.0 per cent in 2015/16 respectively as part of the budget cuts over the MTEF.
- Salary increases was estimated at 5.6 per cent in 2013/14, 5.4 per cent in 2014/15 and 5.0 per cent in 2015/16 with an effective date of 1<sup>st</sup> April in 2013/14.
- Pay progression of 2.0 per cent as well as Performance bonuses of 1.5 per cent of the wage bill effective from 1st April 2013.
- The full implication of personnel-related costs, including promotions, changes in staff numbers, general salary adjustments, overtime, medical aid contributions, homeowner's allowance and other costs associated with personnel.

#### **Programme Summary**

Table 5.2(a): Summary of payments and estimates: Provincial Treasury

		Outcome			Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Programme 1:Administration	92,466	101,160	110,689	118,655	130,549	117,807	121,545	127,072	128,513
Programme 2: Sustainable Resource Management	34,801	31,542	34,370	49,806	38,291	42,677	50,705	53,683	45,161
Programme 3: Asset and Liabilities Management	131,793	118,562	59,542	76,372	78,204	130,549	73,727	72,623	72,486
Programme 4: Financial Governance	97,348	108,108	53,536	70,688	57,891	63,463	138,731	72,693	71,312
Total payments and estimates	356,408	359,372	258,137	315,521	304,935	354,496	384,708	326,071	317,472
Less: Unauthorised expenditure		-	-	-	-	-	=	-	-
Baseline Available for Spending	356,408	359,372	258,137	315,521	304,935	354,496	384,708	326,071	317,472

#### Summary of payments by economic classification

Table below provide a summary of budget estimates over the MTEF period by programme.

The services rendered by the department are grouped under four programmes: Administration; Sustainable Resource Management; Assets, Liabilities and Supply Chain Management and Financial Governance.

Table 5.2(b): Summary of provincial payments and estimates by economic classification: Provincial Treasury

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium	-term estimat	es
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Current payments	346,762	350,891	246,756	303,430	294,369	343,436	378,131	318,246	309,325
Compensation of employees	151,641	157,528	175,755	197,856	185,371	194,952	220,974	218,627	217,116
Goods and services	195,121	193,363	71,001	105,574	108,998	148,484	157,157	99,619	92,209
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	7,078	5,526	8,930	9,226	4,175	6,479	3,700	5,000	5,196
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	7,078	5,526	8,930	9,226	4,175	6,479	3,700	5,000	5,196
Payments for capital assets	2,568	2,944	2,451	2,865	6,391	4,581	2,877	2,825	2,951
Buildings and other fixed structures	-	8	110	-	220	220	-	-	-
Machinery and equipment	2,489	2,934	2,341	2,865	6,171	4,361	2,877	2,825	2,951
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	79	-	-	-	-	-	-	-	-
Software and other intangible assets	-	2	-	-	-	-	-	-	-
Payments for financial assets	-	11	-	-	-	-	-	-	-
Total economic classification	356,408	359,372	258,137	315,521	304,935	354,496	384,708	326,071	317,472
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	356,408	359,372	258,137	315.521	304,935	354.496	384.708	326.071	317,472

There is an overall increase of 21.0 per cent on 2013/14 budget as compared to the adjusted allocation of R304.9 million in 2012/13. There was a reduction of 2.0 per cent on CoE as per EXCO resolution, but the CoE has seen an increase of 16.2 per cent in 2013/14 which will be used to cover general salary increment, 2<sup>nd</sup> batch of 30 interns intake at salary level 6, this also include an amount of R5.0 million for the appointment of Chief Operating Officer within administration programme. Goods and Services is increasing by 31.0 per cent from R109.0 million in 2012/13 to R157.0 million in 2013/14 and it is due to R78.0 million allocated for Recovery projects, the remainder of the budget will be used to cover contractual obligations namely: Leases of Office buildings, Telephones, GG Running Costs, SITA and Audit fees. Transfers and Subsidies has a negative growth of 11.4 per cent in 2013/14, and this money will be used to fund the existing bursary holders for the department as well as leave gratuities for employees who will retire in the coming financial year. Machinery and Equipment decreased by 55.0 per cent and this was due to once off purchases of IT equipments made during 2012/13.

#### **Programme Description**

#### **Programme 1: Administration**

The purpose of the programme is to provide effective and efficient Strategic management, administrative support and sound financial management to Provincial Treasury.

#### Summary of payments by sub-programme

Table below provide a summary of budget estimates over the MTEF period by programme.

Table 5.3(a): Summary of payments and estimates: Programme 1: Administration

		Outcome			Adjusted appropriation	Revised estimate	Medium	-term estimat	tes
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Subprogramme									
Office of the MEC	3,950	5,255	2,350	5,115	4,107	4,107	4,789	5,612	5,870
Management Services	2,887	2,723	2,815	3,567	2,567	2,567	3,070	3,914	4,094
Corporate Services	45,426	69,809	75,921	75,976	90,588	79,346	81,082	78,279	77,201
Financial Management (Office of the CFO)	40,203	23,373	29,603	33,997	33,287	31,787	32,604	39,267	41,348
Total payments and estimates	92,466	101,160	110,689	118,655	130,549	117,807	121,545	127,072	128,513
Less: Unauthorised expenditure		-	-	-	-	-	-	-	-
Baseline Available for Spending	92,466	101,160	110,689	118,655	130,549	117,807	121,545	127,072	128,513

#### Summary of payments by economic classification

Table below provide a summary of budget estimates over the MTEF period by economic classification.

Table 5.3(b): Summary of provincial payments and estimates by economic classification: Programme 1: Administration

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium	-term estimat	es
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Current payments	84,633	94,706	101,009	107,774	122,315	108,973	117,271	119,672	120,807
Compensation of employees	52,027	56,759	64,086	59,277	62,327	61,027	70,637	68,714	69,354
Goods and services	32,606	37,947	36,923	48,497	59,988	47,946	46,634	50,958	51,453
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	6,089	4,506	7,480	8,626	2,627	5,127	2,000	5,000	5,196
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	6,089	4,506	7,480	8,626	2,627	5,127	2,000	5,000	5,196
Payments for capital assets	1,744	1,948	2,200	2,255	5,607	3,707	2,274	2,400	2,510
Buildings and other fixed structures	-	8	110	-	220	220	-	-	-
Machinery and equipment	1,665	1,938	2,090	2,255	5,387	3,487	2,274	2,400	2,510
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	79	-	-	-	-	-	-	-	-
Software and other intangible assets	-	2	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	92,466	101,160	110,689	118,655	130,549	117,807	121,545	127,072	128,513
Less: Unauthorised expenditure		-	-	-	-	-	-	-	-
Baseline Available for Spending	92,466	101,160	110,689	118,655	130,549	117,807	121,545	127,072	128,513

The overall allocation for this programme decreased from R130. 5 million in 2012/13 adjusted appropriation to R121. 5 million in 2013/14.

CoE increased by 12.0 per cent in 2013/14, and this money will be used for general salary increases, pay progression and performance bonuses, within this allocation, there is an amount of R5.0 million which forms part of special projects to be used in appointing Chief Operating Officer.

Goods and services has a negative growth of 22.3 per cent in 2013/14 due to austerity measures which resulted in a baseline reduction of R20.0 million and this will continue in the new year, and the money will fund contractual obligations for the department which are: Leases of Office buildings, Audit fees, Telephones, Security services and GG running costs.

Transfers and subsidies budget has a negative growth of 24.0 per cent as a result of non approval of bursary intake for the new year and the budget will be used for leave gratuities in the coming financial year.

Other money will be utilised to cover Performance Audit in Provincial Departments which will continue in 2013/14 financial year.

Payments for capital assets has shown a negative growth of 59.5 per cent, and this is due to once off purchases made during the current financial year, the budget will cater for IT equipments to be used for new employees and also to replace those which has reached their life spans.

#### **Programme 2: Sustainable Resource Management**

The aim of this programme is to provide professional advice and support to the Head of Department on provincial economic analysis, fiscal policy, public finance development, inter-government fiscal relations, revenue collection and infrastructure. The unit also manages the annual provincial budget process and the provincial government's fiscal resources.

#### Summary of payments by sub-programme

Table below provide a summary of budget estimates over the MTEF period by programme.

Table 5.4(a): Summary of payments and estimates: Programme 2: Sustainable Resource Management

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Subprogramme									
Programme Support	1,763	1,378	1,075	1,764	1,264	1,464	1,447	1,650	1,750
Economic Analysis	2,383	2,195	1,730	3,011	1,969	1,969	1,995	2,303	2,455
Fiscal Policy	13,750	9,710	10,562	13,107	11,715	12,815	15,609	14,306	13,533
Budget Management	4,627	2,864	3,766	4,662	4,560	4,410	4,933	4,968	5,229
Public Finance	3,034	4,984	4,671	6,878	5,336	6,136	7,144	7,546	7,893
Intergovernmental Relations	9,244	10,411	12,566	20,384	13,447	15,883	19,577	22,910	14,301
Total payments and estimates	34,801	31,542	34,370	49,806	38,291	42,677	50,705	53,683	45,161
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	34,801	31,542	34,370	49,806	38,291	42,677	50,705	53,683	45,161

#### Summary of payments by economic classification

Table below provide a summary of budget estimates over the MTEF period by economic classification.

Table 5.4(b): Summary of provincial payments and estimates by economic classification: Programme 2: Sustainable Resource Management

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium	term estimat	es
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Current payments	34,131	31,345	33,457	49,677	37,704	42,093	50,392	53,564	45,038
Compensation of employees	27,605	26,812	29,628	38,858	33,008	35,558	41,413	38,281	38,238
Goods and services	6,526	4,533	3,829	10,819	4,696	6,535	8,979	15,283	6,800
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	514	14	791	-	437	434			
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	514	14	791	-	437	434	-	-	-
Payments for capital assets	156	183	122	129	150	150	313	119	123
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	156	183	122	129	150	150	313	119	123
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	*								
Total economic classification	34,801	31,542	34,370	49,806	38,291	42,677	50,705	53,683	45,161
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	34,801	31,542	34,370	49,806	38,291	42,677	50,705	53,683	45,161

The budget for Sustainable Resource Management increases from R38.3 million in 2012/13 adjusted appropriation to R50.7 million in 2013/14. Increase in CoE of 20.3 per cent will be used to fund posts to be filled during 2013/14, i.e Senior Manager Public Finance and Performance Management, Senior Manager Fiscal Development as well as Manager in Public Finance and Fiscal Development which needs to be covered for the whole financial year, also included in the allocation, is the R5.0 million allocated to Intergovernmental Relations unit to assist the sub programme in building capacity within municipalities.

The increase on goods and services budget is to provide support and training activities in provincial departments and municipalities. Other cost drivers relate to research, travelling and printing of budget books as well as gazettes.

#### **Service delivery Measures – Performance Indicators**

Performance indicators	2013/14	2014/15	2015/16
	_	7	_
Number of Research documents produced to align the Provincial Fiscal Policy	7	7	7
Number of Revenue and debt management reports to ensure collection of budgeted revenue and recovery of outstanding debts	12	12	12
Number of departments and public entities monitored and supported in the implementation of planning and performance information frameworks to ensure targets achievement of set targets	18	18	18
Number of budget documents compiled, tabled and gazetted in line with the set standards and National Treasury guidelines	2	2	2

#### Programme 3: Assets, Liabilities and Supply Chain Management (SCM)

The programme aims to provide policy direction and facilitate the effective and efficient management of assets, liabilities, financial systems and provincial supply chain processes.

#### Summary of payments by sub-programme

Table below provide a summary of budget estimates over the MTEF period by programme.

Table 5.5(a): Summary of payments and estimates: Programme 3: Asset and Liability Management

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Subprogramme									
Programme Support	3,739	-	-	213	14,246	63,607	2,087	1,602	1,684
Assets Management	8,568	8,340	8,662	8,924	9,365	10,632	10,881	11,845	12,298
Liabilities Management	10,737	7,612	8,231	10,892	9,179	10,179	8,849	11,493	12,190
Provincial Supply Chain Management	17,949	19,804	19,125	23,073	22,040	21,783	25,556	24,996	24,438
Support & Interlinked Financial Systems	90,800	82,806	23,524	33,270	23,374	24,348	26,354	22,687	21,876
Total payments and estimates	131,793	118,562	59,542	76,372	78,204	130,549	73,727	72,623	72,486
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	131,793	118,562	59,542	76,372	78,204	130,549	73,727	72,623	72,486

The budget for the branch decreased from R82. 7 million in 2012/13 to R73. 7 million in 2013/14. The reason for a decrease is due to money for special recovery projects being allocated specifically in programmes where activities will be taking place. Some of the projects took off during the current financial (2012/13) while some will only take place during 2013/14.

An increase on CoE\_of 14.0 per cent will cover new appointments to be made during 2013/14 namely: Senior General Manager: Asset and Liabilities, General Manager: Assets and Liabilities as well as SM: Policy Development. Goods and Services budget has a negative growth of 41.9 per cent, with an amount of R5.0 million set aside for implementation of LOGIS as part of special projects in the branch. In this allocation, verification of immovable assets in departments as part of the recovery plan (Special Projects) could not be financed. The cost drivers within the branch are: SITA computer services, Travel and subsistence as well as the implementation of LOGIS system.

#### Summary of payments by economic classification

Table below provide a summary of budget estimates over the MTEF period by economic classification.

Table 5.5(b): Summary of payments and estimates by economic classification: Programme 3: Asset and Liability Management

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-	term estimat	es
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Current payments	131,365	117,798	59,264	75,622	76,923	129,408	72,572	72,459	72,317
Compensation of employees	37,302	38,754	39,864	44,844	43,618	46,149	50,622	51,495	51,621
Goods and services	94,063	79,044	19,400	30,778	33,305	83,259	21,950	20,964	20,696
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	179	716	243	600	1,088	918	1,000		-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	179	716	243	600	1,088	918	1,000	-	-
Payments for capital assets	249	37	35	150	193	223	155	164	169
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	249	37	35	150	193	223	155	164	169
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	11	-	-		-	-	-	-
Total economic classification	131,793	118,562	59,542	76,372	78,204	130,549	73,727	72,623	72,486
Less: Unauthorised expenditure		-	-	-	-	-	-	-	-
Baseline Available for Spending	131,793	118,562	59,542	76,372	78,204	130,549	73,727	72,623	72,486

#### **Service delivery Measures – Performance Indicators**

Performance indicators	2013/14	2014/15	2015/16
Number of Inventory Management Monitoring and Support Reports to improve the effectiveness, efficiency and economical Inventory Management	10	10	10
the effectiveness, efficiency and economical inventory ividingement	10	10	10
Number of Asset Management Monitoring and Support Reports to improve			
effectiveness, efficiency and economical Asset Management	13	13	13
Number of banking services reports on technical support provided to 13			
departments	13	13	13

#### **Programme 4: Financial Governance**

To ensure sound financial management and financial accountability in the province through capacity building, financial reporting, financial management policies development and support of oversight structures/bodies, and also ensure that all Departments and public entities have implemented an effective risk management and internal control processes and lastly to provide internal audit services to all Limpopo provincial departments in compliance with the approved internal audit plan.

#### Summary of payments by sub-programme

Table below provide a summary of budget estimates over the MTEF period by programme.

Table 5.6(a): Summary of payments and estimates: Programme 4: Financial Governance

		Outcome ap		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Subprogramme									
Programme Support	2,597	974	1,430	1,829	1,132	1,608	69,783	1,600	1,700
Accounting Services	83,573	100,013	45,831	58,933	49,478	53,188	58,583	59,204	57,176
Risk Management	11,178	7,121	6,275	9,926	7,281	8,667	10,365	11,889	12,436
Total payments and estimates	97,348	108,108	53,536	70,688	57,891	63,463	138,731	72,693	71,312
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	97,348	108,108	53,536	70,688	57,891	63,463	138,731	72,693	71,312

#### Summary of payments by economic classification

Table below provide a summary of budget estimates over the MTEF period by economic classification.

Table 5.6(b): Summary of payments and estimates by economic classification: Programme 4. Financial Governance

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-	term estimat	es
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Current payments	96,633	107,042	53,026	70,357	57,427	62,962	137,896	72,551	71,163
Compensation of employees	34,707	35,203	42,177	54,877	46,418	52,218	58,302	60,137	57,903
Goods and services	61,926	71,839	10,849	15,480	11,009	10,744	79,594	12,414	13,260
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	296	290	416	-	23	-	700	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	296	290	416	-	23	-	700	-	-
Payments for capital assets	419	776	94	331	441	501	135	142	149
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	419	776	94	331	441	501	135	142	149
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets									
Total economic classification	97,348	108,108	53,536	70,688	57,891	63,463	138,731	72,693	71,312
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	97,348	108,108	53,536	70,688	57,891	63,463	138,731	72,693	71,312

The allocation for the branch increases by 58.3 per cent. The reason for the increase is due to earmarked funding for recovery projects which will continue in the new year namely: to address all disclaimers and qualifications in all the departments under Sec 100(1)(b) constitution, Intervention. CoE's budget will cover filling of posts in the branch and within Internal Audit sub programme which has the highest staff turnover in the department. An increase in Goods and Services is due to earmarked funding for special projects, and the other money will be used to fund the continuation of skills audit within CFO's offices in Provincial Departments. The Implementation of LOGIS will require training of officials to enable them to operate the system, and the budget has been provided within Financial Training.

## **Service delivery Measures – Performance Indicators**

Performance indicators	2013/14	2014/15	2015/16
Number of financial management courses co-ordinated in line ith			
SAQA	3	8	8
Number of reports on the administration of long-term financial			
management programme in Provincial Departments	4	4	4
Number of audit committee meetings supported to improve governance			
in departments	23	23	23

## Other programme information

#### Personnel numbers and costs

Tables 5.7 (a) and (b) reflect the personnel estimates of the Provincial Treasury per programme as well as a further breakdown of categories of personnel as at 31 March 2010 to March 2016.

#### Summary of payments by programme

Table 5.7(a): Personnel numbers and costs<sup>1</sup>: Provincial Treasury

Personnel numbers	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015
Programme 1: Administration <sup>1</sup>	183	184	204	206	197	218	226
Programme 2: Sustainable Resource Management	78	78	78	81	84	78	78
Programme 3: Asset and Liabilities Management	68	68	68	58	61	54	50
Programme 4: Financial Governance	126	144	89	94	97	89	85
Total personnel numbers	455	474	439	439	439	439	439
Total personnel cost (R thousand)	151,641	157,528	175,755	185,371	220,974	218,627	217,116
Unit cost (R thousand)	333	332	400	422	503	498	495

Table 5.7(b): Summary of departmental personnel numbers and costs

		Outcome		Main	Adjusted	Revised	Modium	term estima	atos
				appropriation	appropriation	estim ate	wedium-	teriii estiiii	ales
	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Total for department									
Personnel numbers(head count)	455	474	439	439	396	437	439	439	439
Personnel costs(R000)	151 641	157 528	175 755	197 856	185 371	194 952	220 974	218 627	217 116
Human resources component									
Personnel numbers	23	30	30	60	58	58	30	30	30
Personnel costs	7 681	8 142	8 142	8 142	8 272	8 272	8 272	8 272	8 272
Head count as % of total for department	5.05%	6.33%	6.83%	13.67%	14.65%	13.27%	6.83%	6.83%	6.83%
Personnel cost % of total for department	5.07%	5.17%	4.63%	4.12%	4.46%	4.24%	3.74%	3.78%	3.81%
Finance component									
Personnel numbers (head count)	126	222	222	87	87	87	88	88	88
Personnel cost (R'000)	69 247	64 077	64 077	20 590	20 590	20 590	21 620	22 700	23 571
Head count as % of total for department	27.69%	46.84%	50.57%	19.82%	21.97%	19.91%	20.05%	20.05%	20.05%
Personnel cost as % of total for department	45.67%	40.68%	36.46%	10.41%	11.11%	10.56%	9.78%	10.38%	10.86%
Full time workers									
Personnel numbers (head count)	388	390	391	387	385	385	396	396	396
Personnel cost (R'000)	149 941	156 126	174 353	196 241	183 891	193 208	217 136	215 272	213 691
Head count as % of total for department	85.27%	82.28%	89.07%	88.15%	97.22%	88.10%	90.21%	90.21%	90.21%
Personnel cost as % of total for department	98.88%	99.11%	99.20%	99.18%	99.20%	99.11%	98.26%	98.47%	98.42%
Part-time workers									
Personnel numbers (head count)	-	-	-	-	-	-	-	-	-
Personnel cost (R'000)	-	-	-	-	-	-	-	-	-
Head count as % of total for department	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Personnel cost as % of total for department	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Contract workers									
Personnel numbers (head count)	67	84	48	52	54	52	43	43	43
Personnel cost (R'000)	1 700	1 402	1 402	1 615	1 480	1 744	3 838	3 355	3 425
Head count as % of total for department	14.73%	17.72%	10.93%	11.85%	13.64%	11.90%	9.79%	9.79%	9.79%
Personnel count as % of total for department	1.12%	0.89%	0.80%	0.82%	0.80%	0.89%	1.74%	1.53%	1.58%

The figures reflected in Table 5.7(b) in respect of the Finance component are for *Financial Management Unit* only and not including staff from transversal functions. Finance component incorporates Financial Management Services, Supply Chain Management, Financial Accounting and Strategic Operations.

The personnel numbers are declining due to the lower number of intake of interns because of limited resources and also EXCO resolution on reduction of compensation of employees by 2.0 per cent over the MTEF periods. During 2013/14, this are posts earmarked for filling: Chief Operating Officer, Senior General Manager SRM, General Manager Fiscal Policy, General Manager: Internal Control, SM Financial Modelist, SM Policy Development and Implementation, SM Internal Control, Manager Infrastructure Management, Manager Financial Planning and Budget, Manager System Analyst, Deputy Manager System Admin, Deputy Manager Demand and Acquisition.

#### **Training**

Tables 5.8(a) and (b) reflect spending on training per programme, providing actual and estimated expenditure on training for the period 2009/10 to 2015/16.

Table 5.8(a): Payments on training: Provincial Treasury

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estir	nates
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Programme 1: Administration <sup>1</sup>	7,043	3,240	3,314	2,093	1,800	1,442	3,279	3,514	7,752
of which									
Subsistence and travel	924	645	303	303	423	423	423	456	483
Payments on tuition	5,039	3,115	3,000	3,000	3,046	3,046	3,186	3,377	3,118
Programme 2: Sustainable Resource Management	488	566	429	566	245	471	495	495	495
of which									
Subsistence and travel	73	389	-	229	-	-	-	0	0
Payments on tuition	420								
Programme 3: Assets and Liabilities Management	115	536	-	536	466	494	519	518	518
of which									
Subsistence and travel	834	834	15	17	17	17	16	17	18
Payments on tuition	1,078	1,078	43	44	44	44	49	52	54
Programme 4: Financial Governance	1,633	1,522	593	1,522	1,730	1,834	840	840	840
of which									
Subsistence and travel	987	987	798	838	838	838	880	933	975
Payments on tuition	5,427	2,999	3,149	3,306	3,306	3,306	3,472	3,680	3,849
Total payments on training	9,279	5,864	4,336	4,717	4,241	4,241	5,132	5,367	9,605

Table 5.8(b): Information on training: Provincial Treasury

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term esti	mates
	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Number of staff	455	474	439	439	396	437	439	439	439
Number of personnel trained	147	163	156	46	46	46	175	185	185
of which									
Male	60	55	56	10	10	10	70	85	85
Female	87	108	100	36	36	36	105	100	100
Number of training opportunities	147	163	156	46	46	46	205	220	220
of which									
Tertiary	40	50	52	46	46	46	175	185	185
Workshops	107	113	104	-	-	-	29	35	35
Seminars				-	-	-	-	-	-
Other				-	-	-	-	-	-
Number of bursaries offered	88	98	106	46	46	46	175	185	185
Number of interns appointed	31	15	17	-	-	-	23	36	36
Number of learnerships appointed	20	20	20	-	-	-	23	27	27
Number of days spent on training:	5	5	5	6	6	6	6	5	5

The budget for training is mainly under Administration due to centralization of generic training under Human Resources Development unit and includes bursaries awarded to external students as outlined in the Provincial HRD Strategy.

2013	Estimates	of Pro	vincial	Revenue	and Frn	ondituro
4013	Estimates	OIIIO	vinciai	Kevenue	ana rain	enanure

**Annexure to Vote 5: Provincial Treasury** 

Table 5.9: Specification of receipts: Provincial Treasury

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediun	n-term estin	nates
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/1
Tax receipts	-			-	-				
Casino taxes	-	-	-	-	-	-	-	-	
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liqour licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sale of goods and services other than capital assets	627	974	756	792	940	792	840	886	921
Sales of goods and services produced by department	627	974	756	792	940	792	840	886	921
Sales by market establishments	-	-	-	-	-	-	-	-	
Administrative fees	-	-	-	-	-	-	-	-	
Other sales	627	974	756	792	940	792	840	886	921
Of which									
Commission on Insuarance	164	136	140	144	145	145	156	165	172
Tender Documents	463	749	526	553	700	700	585	616	641
Parking Fees		89	90	95	95	95	99	105	109
Specify item	-	-	-	-	-	-	-	-	
Sales of scrap, waste, arms and other used current goods (excluding ca	- I	-	-	-	-	-	-	-	
Transfers received from:	-	-	-	-		-	-	-	
Other governmental units	-	-	-	-	-	-	-	-	
Universities and technikons	-	-	-	-	-	-	-	-	
Foreign governments	-	-	-	-	-	-	-	-	
International organisations	-	-	-	-	-	-	-	-	
Public corporations and private enterprises	-	-	-	-	-	-	-	-	
Households and non-profit institutions	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	
Interest, dividends and rent on land	119,334	97,146	24,294	-	-	71,167	-	-	
Interest	119,334	97,146	24,294	-	-	71,167	-	-	
Dividends	-	-	-	-	-	-	-	-	
Rent on land	-	-	-	-	-	-	-	-	
Sales of capital assets	-			-	-	-		-	
Land and subsoil assets	-	-	-	-	-	-	-	-	
Other capital assets		-	-	-		-	-	-	
Transactions in financial assets and liabilities	434	200	481	506	491	506	526	555	57
Total departmental receipts	120,395	98,320	25,531	1,298	1,431	72,465	1,366	1,441	1,499

able 5.10(a): Payments and estimates by economic classification: Provincial Treasury

able 5.10(a): Payments and estimates by economic		Outcome	·	Main	Adjusted	Revised	Madi	4	
				appropriation	appropriatio	estim ate	Weart	ım-term esti	mates
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Current payments	346 762	350 891	246 756	303 430	294 369	343 436	378 131	318 246	309 325
Compensation of employ ees	151 641	157 528	175 755	197 856	185 371	194 952	220 974	218 627	217 116
Salaries and wages	142 828	152 912	166 392	186 079	173 594	183 175	208 607	205 642	203 482
Social contributions	8 813	4 616	9 363	11 777	11 777	11 777	12 367	12 985	13 634
Goods and services	195 121	193 363	71 001	105 574	108 998	148 484	157 157	99 619	92 209
of which									
Audit cost: External	57 055	69 469	4 493	8 047	7 836	8 236	10 478	10 655	11 580
Computer services	82 564	70 488	8 507	22 255	11 638	12 612	12 360	11 403	11 385
Inventory: Stationery and printing	7 201	2 353	3 083	4 997	4 745	4 745	5 567	5 367	5 664
Travel and subsistence	5 611	10 309	11 496	17 671	10 688	12 664	9 992	24 939	17 152
Interest and rent on land	-	-	-	-	-	-	-	-	
Interest	-	-	-	-	-	-	-	-	-
Rent on land		-	-	-	-	-	-	-	-
Transfers and subsidies to 1:	7 078	5 526	8 930	9 226	4 175	6 479	3 700	5 000	5 196
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-     -	-	-	-	-	-	-	-	-
Provincial agencies and funds	-     -	-		-	-	-	-	-	-
Municipalities <sup>3</sup>	'   . '	' . '		-	-		ا . ا	,	-
Municipalities	-     -	-	-	-	-	-	-	-	-
Municipal agencies and funds	-     -	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers <sup>4</sup>	-     -	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	
Foreign gov ernments and international organisations	-	-	-	-		-	-	-	-
Public corporations and private enterprises <sup>5</sup>	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-     -	-	-	-	-	-	-	-	-
Other transfers	-     -	_	-	-		-	_	-	
Priv ate enterprises	-     -	-		-		-	_	-	
Subsidies on production	-     -	-		-		-	-	-	-
Other transfers	-     -	_	-	-		-	_	-	
Non-profit institutions		-	-	-	-	-	-	-	
Households	7 078	5 526	8 930	9 226	4 175	6 479	3 700	5 000	5 196
Social benefits	989	1 915	1 800	600	1 548	1 352	1 700	-	
Other transfers to households	6 089	3 611	7 130	8 626	2 627	5 127	2 000	5 000	5 196
Payments for capital assets	2 568	2 944	2 451	2 865	6 391	4 581	2 877	2 825	2 951
Buildings and other fixed structures	-	8	110	-	220	220	_		
Buildings		8	110	-	220	220	-	-	
Other fix ed structures	- 11 -	_	_	-	-	_	_		_
Machinery and equipment	2 489	2 934	2 341	2 865	6 171	4 361	2 877	2 825	2 951
Transport equipment				-		-	_	-	
Other machinery and equipment	2 489	2 934	2 341	2 865	6 171	4 361	2 877	2 825	2 951
Heritage assets		-		-		-	-		
Specialised military assets							_	-	
Biological assets	-	_	_			-	_	_	-
Land and subsoil assets	79	_				-	_	_	-
Software and other intangible assets	-	2				_		_	
Payments for financial assets		11		_			_		
Total economic classification	356 408	359 372	258 137	315 521	304 935	354 496	384 708	326 071	317 472

	assification: Programme 1: Adı Outcome			Main appropriation	Adjusted appropriatio	Revised estimate	Mediu	nates	
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Current payments	84 633	94 706	101 009	107 774	122 315	108 973	117 271	119 672	120 807
Compensation of employ ees	52 027	56 759	64 086	59 277	62 327	61 027	70 637	68 714	69 354
Salaries and wages	48 257	55 739	60 154	54 976	58 026	56 726	66 121	63 972	64 374
Social contributions	3 770	1 020	3 932	4 301	4 301	4 301	4 516	4 742	4 980
Goods and services	32 606	37 947	36 923	48 497	59 988	47 946	46 634	50 958	51 453
of which									
Communication	3 433	3 433	3 433	3 433	3 433	3 433	3 433	3 433	3 433
Inventory: Other consumbles	2 722	2 755	2 218		-	_	_	_	_
Inventory: Stationery and printing	4 883	_	254	1 877	1 877	1 877	1 971	2 069	2 172
Lease payments (Incl. operating leases, excl. finance									
leases)	9 910	21 070	9 122	1 024	1 024	1 024	1 075	1 129	1 185
Interest and rent on land	<del>-</del>				-		-		
Interest	-			<b>-</b>			_		
Rent on land	II .	_	_	l .	_	_	_	_	_
Transfers and subsidies to¹:	6 089	4 506	7 480	8 626	2 627	5 127	2 000	5 000	5 196
	0 009	4 300	7 400	0 020		5 127	2 000	5 000	5 190
Provinces and municipalities	l — -								
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds		-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities <sup>3</sup>	11 -	-	-	-	-	-	-	-	-
Municipalities	11 -	-	-	-	-	-	-	-	-
Municipal agencies and funds		-	-	-		-	-	-	-
Departmental agencies and accounts		-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers <sup>4</sup>	-			-	-	-	-	-	
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign gov ernments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises <sup>5</sup>	-	-		-		-		-	
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions									
Households	6 089	4 506	7 480	8 626	2 627	5 127	2 000	5 000	5 196
Social benefits		895	350				-	-	
Other transfers to households	6 089	3 611	7 130	8 626	2 627	5 127	2 000	5 000	5 196
Payments for capital assets	1 744	1 948	2 200	2 255	5 607	3 707	2 274	2 400	2 510
Buildings and other fixed structures	-	8	110	-	220	220	-	-	-
Buildings	-	8	110	-	220	220	-	-	-
Other fixed structures		-	-	-	-	-	-	-	-
Machinery and equipment	1 665	1 938	2 090	2 255	5 387	3 487	2 274	2 400	2 510
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	1 665	1 938	2 090	2 255	5 387	3 487	2 274	2 400	2 510
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	79	-	-	-	-	-	-	-	-
Software and other intangible assets	-	2	-	-	-	-	-	-	-
Payments for financial assets									
Total economic classification	92 466	101 160	110 689	118 655	130 549	117 807	121 545	127 072	128 513
Less: Unauthorised expenditure									
Baseline available for spending	92 466	101 160	110 689	118 655	130 549	117 807	121 545	127 072	128 513

Table 5.10(c): Payments and estimates by economic classification: Programme 2: Sustainable Resource Management

		Outcome		Main	Adjusted	Revised	Mediu	edium-term estimates		
				appropriation		estimate				
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16	
Current payments	34 131	31 345	33 457	49 677	37 704	42 093	50 392	53 564	45 038	
Compensation of employees	27 605	26 812	29 628	38 858	33 008	35 558	41 413	38 281	38 238	
Salaries and wages	26 187	25 324	28 322	37 989	32 139	34 689	40 500	37 323	37 232	
Social contributions	1 418	1 488	1 306	869	869	869	913	958	1 006	
Goods and services	6 526	4 533	3 829	10 819	4 696	6 535	8 979	15 283	6 800	
of which	<u> </u>									
Cons/prof:business & advisory services	2 264	3 085	50	1 436	-	-	1 087	3 311	1 141	
Inventory: Stationery and printing	1 518	353	1 126	1 208	956	956	1 659	1 263	1 355	
Travel and subsistence	1 132	391	1 878	4 706	1 891	3 727	2 930	7 899	1 678	
Training & staff development	90	-	-	539	519	519	566	594	124	
Interest and rent on land	-	-	-	-	-	-	-	-	-	
Interest	1 -	-	-	-	-	-	-	-	-	
Rent on land	-	-	-	-	-	-	-	-	-	
Transfers and subsidies to 1:	514	14	791	-	437	434		-	-	
Provinces and municipalities	-	-	-	-	-	-	-	-	-	
Provinces <sup>2</sup>	1 -	-	-	-	-	-	-	-	-	
Provincial Revenue Funds	-			_		_			_	
Provincial agencies and funds	-			_		_			_	
Municipalities <sup>3</sup>	-			_		_			_	
Municipalities	11 .	-		_		_	_	_	_	
Municipal agencies and funds	11 .	-		_		_	_	_	_	
Departmental agencies and accounts	<del>-</del>			_						
Social security funds		-								
Provide list of entities receiving transfers <sup>4</sup>										
Universities and technikons	L			_						
	1	•	-	-	-	-	-	-	-	
Foreign governments and international organisations	-	•	-	-	-	-	-	-	-	
Public corporations and private enterprises <sup>5</sup>	I			-		-				
Public corporations	11 -	-	-	-	-	-	-	-	-	
Subsidies on production	-	-	-	-	-	-	-	-	-	
Other transfers	-	-	-	-	-	-	-	-	-	
Private enterprises	-	-	-	-	-	-	-	-	-	
Subsidies on production	-	-	-	-	-	-	-	-	-	
Other transfers	-	-	-	-	-	-	-	-	-	
Non-profit institutions	-	-	-	-	-	-	-	-	-	
Households	514	14	791	-	437	434	-	-	-	
Social benefits	514	14	791	-	437	434	-	-	-	
Other transfers to households	-	-	-	-	-	-	-	-	-	
Payments for capital assets	156	183	122	129	150	150	313	119	123	
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-	
Buildings	1	-	-	-	-	-	-	-	-	
Other fixed structures	-	-	-	-	-	-	-	-	-	
Machinery and equipment	156	183	122	129	150	150	313	119	123	
Transport equipment	-	-	-	-	-	-	-	-	-	
Other machinery and equipment	156	183	122	129	150	150	313	119	123	
Heritage assets		-	-	-	-	-	-	-	-	
Specialised military assets	1 .	-	-	-	-	-	-	-	-	
Biological assets	1 .	-	_	_	-	_	-	-	-	
Land and subsoil assets	1 .	_		_	_		_	_	_	
Software and other intangible assets	_	-	_	_	_		_	_	_	
Payments for financial assets		-	-	-	-	-	-	-	-	
Total economic classification	34 801	31 542	34 370	49 806	38 291	42 677	50 705	53 683	45 161	
Less: Unauthorised expenditure		*								
the state of the s				1						

Table 5.10(d): Payments and estimates by economic	classification: Pro		Asset, Liabi							
		Outcome		Main	Adjusted	Revised	Medium-term estimates			
				appropriation	appropriatio	estimate				
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16	
Current payments	131 365	117 798	59 264	75 622	76 923	129 408	72 572	72 459	72 317	
Compensation of employ ees	37 302	38 754	39 864	44 844	43 618	46 149	50 622	51 495	51 621	
Salaries and wages	34 763	37 988	37 440	42 178	40 952	43 483	47 822	48 555	48 534	
Social contributions	2 539	766	2 424	2 666	2 666	2 666	2 800	2 940	3 087	
Goods and services	94 063	79 044	19 400	30 778	33 305	83 259	21 950	20 964	20 696	
of which										
Cons/prof:business & advisory services	1 000	825	5 187	3 500	16 317	65 414	5 000	-	-	
Computer services	81 751	70 212	6 401	18 250	8 874	9 848	9 366	8 409	7 828	
Inventory: Stationery and printing	800	2 000	1 634	1 634	1 634	1 634	1 647	1 729	1 815	
Training & staff development	575	-	121	230	487	487	240	254	267	
Interest and rent on land		-	-	-		-	-	-		
Interest	<del>                                 </del>			_		-				
Rent on land	_	_		_	_	_		_	_	
Noncomand										
Transfers and subsidies to 1:	179	716	243	600	1 088	918	1 000		-	
Provinces and municipalities	-	-	-	-	-	-	-	-	-	
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-	
Provincial Revenue Funds	-     -	-		-	-		-	-	-	
Provincial agencies and funds	-			-				-		
Municipalities <sup>3</sup>	_	_	_	_			_	_	_	
Municipalities	- 11 .				_					
Municipal agencies and funds				_						
Departmental agencies and accounts				-						
-				_	<u> </u>					
Social security funds		-	-	· -	-	-	-	-	-	
Provide list of entities receiving transfers <sup>4</sup>				-			-	-		
Universities and technikons	-	-	-	-	-	-	-	-	-	
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-	
Public corporations and private enterprises <sup>5</sup>	·	-	-	-	-	-	-	-	-	
Public corporations	-     -	-	-	-	-	-	-	-	-	
Subsidies on production	-     -	-	-	-	-	-	-	-	-	
Other transfers	-     -	-	-	-	-	-	-	-	-	
Private enterprises	-     -	-	-	-	-	-	-	-	-	
Subsidies on production	-     -	-	-	-	-	-	-	-	-	
Other transfers	-     -	-	-	-	-	-	-	-	-	
Non-profit institutions		-	-	-	-	-	-	-	-	
Households	179	716	243	600	1 088	918	1 000	-	-	
Social benefits	179	716	243	600	1 088	918	1 000	-		
Other transfers to households		_	_	_		_	_	_	_	
Payments for capital assets	249	37	35	150	193	223	155	164	169	
Buildings and other fixed structures	-			-						
Buildings	<del></del>			_						
Other fixed structures				_						
	249	37	35	150	193	223	155	164	169	
Machinery and equipment			35			223			901	
Transport equipment	- 240	-	-	-		-	455	-	400	
Other machinery and equipment	249	37	35	150		223	155	164	169	
Heritage assets	-	-	-	· -	-	-	-	-	-	
Specialised military assets	-	-	-	·	-	-	-	-	-	
Biological assets	-	-	-	-	-	-	-	-	-	
Land and subsoil assets	-	-	-	-	-	-	-	-	-	
Software and other intangible assets				-						
Payments for financial assets	-	11	-	-	-	-	-	-	-	
Total economic classification	131 793	118 562	59 542	76 372	78 204	130 549	73 727	72 623	72 486	
Less: Unauthorised expenditure										
Baseline available for spending	131 793	118 562	59 542	76 372	78 204	130 549	73 727	72 623	72 486	

Table 5.10(e): Payments and estimates by economic classification: Programme 4: Financial Governance

		Outcome		Main	Adjusted	Revised	Medium-term estimates		
				appropriation	appropriatio	estim ate	Weutu	iii-teriii estii	lates
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/1
Current payments	96 633	107 042	53 026	70 357	57 427	62 962	137 896	72 551	71 163
Compensation of employ ees	34 707	35 203	42 177	54 877	46 418	52 218	58 302	60 137	57 903
Salaries and wages	33 621	33 861	40 476	50 936	42 477	48 277	54 164	55 792	53 342
Social contributions	1 086	1 342	1 701	3 941	3 941	3 941	4 138	4 345	4 561
Goods and services	61 926	71 839	10 849	15 480	11 009	10 744	79 594	12 414	13 260
of which									
Audit cost: External	56 865	69 366	4 493	-	-	-	2 801	-	
Cons/prof:business & advisory services	2 026	2 026	2 026	2 026	2 026	2 026	2 026	2 026	2 026
Training & staff development	1 257	-	342	802	802	802	842	884	928
Venues and facilities	188	-	193	489	489	489	514	539	568
Interest and rent on land		-	-	-	-	-	-	-	
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	
Transfers and subsidies to 1:	296	290	416	-	23	-	700	-	
Provinces and municipalities	-	-	-	-	-	-	-	-	
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	
Provincial Revenue Funds	- 11 -	-	-	-	-	-	-	-	
Provincial agencies and funds	- 11 -	-	-	-	-	-	-	-	
Municipalities <sup>3</sup>	- 11 -	-	-	-	-	-	-	-	
Municipalities	-     -	-	-	-		-	-	-	
Municipal agencies and funds	- 11 -	-		-	-	-	-	-	
Departmental agencies and accounts	-	-	-	-	-	-	-	-	
Social security funds		-	-	-	-	-	-	-	
Provide list of entities receiving transfers <sup>4</sup>	- 11 -			_		-	-		
Universities and technikons	L			-		-			
Foreign gov ernments and international organisations	_	_		_	_	_	_	_	
Public corporations and private enterprises <sup>5</sup>	_	_		_	_		_		
Public corporations				_		_	-		
Subsidies on production				_					
Other transfers				_					
Private enterprises									
Subsidies on production				_					
Other transfers				· ·					
				-			-		
Non-profit institutions Households	296	290	416	_	23	-	700	-	
Social benefits	296	290	416	-	23		700		
Other transfers to households	290	290	410	-	23	-	700	-	-
Other transfers to flouseriolds				-			-		
Payments for capital assets	419	776	94	331	441	501	135	142	149
Buildings and other fixed structures	-	-	-	-	-	-	-	-	
Buildings	-     -	-	-	-	-	-	-	-	
Other fix ed structures	-	-	-	-	-	-	-	-	
Machinery and equipment	419	776	94	331	441	501	135	142	149
Transport equipment	- 1	-	-	-	-	-	-	-	
Other machinery and equipment	419	776	94	331	441	501	135	142	149
Heritage assets	-	-	-	-	-	-	-	-	
Specialised military assets	-	-	-	-	-	-	-	-	
Biological assets	-	-	-	-	-	-	-	-	
Land and subsoil assets	-	-	-	-	-	-	-	-	
Software and other intangible assets	-	-	-	-	-	-	-	-	
Payments for financial assets	-	-	-	-		-	-	-	
Total economic classification	97 348	108 108	53 536	70 688	57 891	63 463	138 731	72 693	71 312
Less: Unauthorised expenditure			· · · · · · · · · · · · · · · · · · ·						
Baseline available for spending	97 348	108 108	53 536	70 688	57 891	63 463	138 731	72 693	71 312

Table 5.11 (a): Payments and estimates by economic classification: Provincial Treasury "Goods and services level 4 items"

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	ım-term estimate	!S
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Current payments									
Goods and services									
of which									
Administrative fees	7,398	1,854	2,657	6,304	9,233	9,005	6,006	11,797	10,369
Advertising	283	1,235	946	866	866	866	908	955	1,002
Assets <r5000< td=""><td>450</td><td>884</td><td>493</td><td>2,126</td><td>2,126</td><td>2,126</td><td>2,233</td><td>2,343</td><td>2,456</td></r5000<>	450	884	493	2,126	2,126	2,126	2,233	2,343	2,456
Audit cost: External	57,055	69,469	4,493	8,047	7,836	8,236	10,478	10,655	11,580
Bursaries (employees)	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	588	55	1,013	1,651	1,651	1,397	922	1,822	1,829
Communication	3,472	4,437	4,109	3,422	3,422	3,422	4,976	3,612	3,794
Computer services	82,564	70,488	8,507	22,255	11,638	12,612	12,360	11,403	11,385
Cons/prof:business & advisory services	5,290	3,910	5,719	9,816	16,461	65,521	78,181	3,311	1,141
Cons/prof: Infrastructre & planning	-	-	-	-	-	-	-	-	-
Cons/prof: Laboratory services	-	-	-	-	-	-	-	-	-
Cons/prof: Legal cost	-	-	3,588	763	5,263	5,263	801	841	883
Contractors	240	-	76	445	445	445	468	491	516
Agency & support/outsourced services	5,927	499	5,834	3,915	3,915	3,915	4,111	4,317	4,533
Entertainment	-	126	538	-	-	-	-	-	-
Fleet Services	-	-	-	1,849	1,849	1,849	1,942	2,039	2,141
Housing	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	144	265	108	-	-	-	-	-	-
Inventory: Fuel, oil and gas	10	-	126	15	15	15	16	17	18
Inventory:Learn & teacher support material	-	-		-	-	-	-	-	
Inventory: Materials & suppplies	20	-	52	258	258	258	270	285	300
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-		-	-	-	-	-	
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Military stores	-	-		-	-	-	-	-	
Inventory: Other consumbles	3,509	4,322	2,298	-	-	-	-	-	
Inventory: Stationery and printing	7,201	2,353	3,083	4,997	4,745	4,745	5,567	5,367	5,664
Lease payments (Incl. operating leases, excl. finance leases)	9,910	21,070	9,353	1,274	1,251	1,251	1,339	1,405	1,474
Rental & hiring	-	-			-	-	-	-	-
Property payments	82	-	56	13,958	21,500	9,058	9,937	7,484	9,580
Transport provided dept activity	1,003	84	268	-		-	-	-	
Travel and subsistence	5,611	10,309	11,496	17,671	10,688	12,664	9,992	24,939	17,152
Training & staff development	2,309		3,447	3,078	3,315	3,315	3,231	3,394	3,064
Operating payments	1,235	1,536	1,208	519	579	579	542	578	642
Venues and facilities	820	467	1,533	2,345	1,942	1,942	2,877	2,564	2,686
Total economic classification: Administration	195,121	193,363	71,001	105,574	108,998	148,484	157,157	99,619	92,209

Table 5.11 (b): Payments and estimates by economic classification: Programme 1: Administration "Goods and services level 4 items"

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	ım-term estimate	s
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Current payments									-
Goods and services									
of which									
Administrative fees	1,529	760	866	1,075	1,075	1,075	1,129	1,187	1,246
Advertising	233	738	946	833	833	833	873	918	963
Assets <r5000< td=""><td>158</td><td>852</td><td>401</td><td>1,058</td><td>1,058</td><td>1,058</td><td>1,111</td><td>1,167</td><td>1,225</td></r5000<>	158	852	401	1,058	1,058	1,058	1,111	1,167	1,225
Audit cost: External	-	-		8,047	7,836	8,236	7,677	10,655	11,580
Bursaries (employees)	-				-	-	-		
Catering: Departmental activities	388	-	465	441	441	441	63	485	487
Communication	3,433	4,392	4,109	3,422	3,422	3,422	4,976	3,612	3,794
Computer services	813	276	1,972	2,894	2,554	2,554	2,772	2,761	3,121
Cons/prof:business & advisory services	-		403		-	-	3,859		
Cons/prof: Infrastructre & planning	-	-			-	-	-	-	
Cons/prof: Laboratory services	-	-	-	-	-	-	-	-	-
Cons/prof: Legal cost	-		3,588	763	5,263	5,263	801	841	883
Contractors	240	-	76	445	445	445	468	491	516
Agency & support/outsourced services	3,500	49	4,258	3,915	3,915	3,915	4,111	4,317	4,533
Entertainment	-	126	538	-	-	-	-	-	-
Fleet Services	-	-		1,849	1,849	1,849	1,942	2,039	2,141
Housing	-		-	-	-	-	-	-	-
Inventory: Food and food supplies	140	265	108		-	-	-	-	
Inventory: Fuel, oil and gas	10		126	15	15	15	16	17	18
Inventory:Learn & teacher support material	-				-	-	-		
Inventory: Materials & suppplies	20		52	255	255	255	268	282	296
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-		-	-	-	-	-	-	-
Medsas inventory interface	-		-		-	-	-	-	-
Inventory: Military stores	-	-	-	-	-	-	-	-	-
Inventory: Other consumbles	2,722	2,755	2,218		-	-	-	-	-
Inventory: Stationery and printing	4,883		254	1,877	1,877	1,877	1,971	2,069	2,172
Lease payments (Incl. operating leases, excl. finance leases)	9,910	21,070	9,122	1,024	1,024	1,024	1,075	1,129	1,185
Rental & hiring	-		-		-	-	-	-	-
Property payments	82	-	56	13,958	21,500	9,058	9,937	7,484	9,580
Transport provided dept activity	487	84	268	-	-	-	-	-	-
Travel and subsistence	3,153	5,263	2,680	4,141	4,141	4,141	977	8,758	4,798
Training & staff development	387	-	2,984	1,507	1,507	1,507	1,583	1,662	1,745
Operating payments	408	1,265	570	172	172	172	178	193	239
Venues and facilities	110	52	863	806	806	806	847	891	931
Total economic classification: Administration	32,606	37,947	36,923	48,497	59,988	47,946	46,634	50,958	51,453

Table 5.11 (c): Payments and estimates by economic classification: Programme 2: Sustainable Resource "Goods and services level 4 items"

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	ım-term estimates	i
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/1
Goods and services									
of which									
Administrative fees	388	378	187	743	447	447	970	818	85
Advertising	-	-	-	33	33	33	35	37	3
Assets <r5000< td=""><td>70</td><td>32</td><td>4</td><td>80</td><td>80</td><td>80</td><td>84</td><td>88</td><td>9</td></r5000<>	70	32	4	80	80	80	84	88	9
Audit cost: External	35	-	-	-	-	-	-	-	
Bursaries (employees)	-		-		-	-	-	-	
Catering: Departmental activities	44	23	56	292	292	295	309	325	32
Communication	-		-		-	-	-	-	
Computer services	-	-	134	900	(1)	(1)	-	-	19
Cons/prof:business & advisory services	2,264	3,085	50	1,436	-	-	1,087	3,311	1,14
Cons/prof: Infrastructre & planning	-		-		-	-	-	-	
Cons/prof: Laboratory services	-		-		-	-	-	-	
Cons/prof: Legal cost	-	-	-	-	-	-	-	-	
Contractors	-	-	-	-	-	-	-	-	
Agency & support/outsourced services	-	-		-	-	-	-	-	
Entertainment	-	-	-	-	-	-	-	-	
Fleet Services	-	-	-	-	-	-	-	-	
Housing	-	-	-	-	-	-	-	-	
Inventory: Food and food supplies	-	-		-	-	-	-	-	
Inventory: Fuel, oil and gas	-	-		-	-	-	-	-	
Inventory:Learn & teacher support material	-	-		-	-	-	-	-	
Inventory: Materials & suppplies	-				-	-	-	-	
Inventory: Medical supplies	-	-		-	-	-	-	-	
Inventory: Medicine	-				-	-	-	-	
Medsas inventory interface	-	-		-	-	-	-	-	
Inventory: Military stores	-	-		-	-	-	-	-	
Inventory: Other consumbles	348	-	-	-	-	-	-	-	
Inventory: Stationery and printing	1,518	353	1,126	1,208	956	956	1,659	1,263	1,35
Lease payments (Incl. operating leases, excl. finance leases)	-	-		-	-	-	-	-	
Rental & hiring	-				-	-	-	-	
Property payments	-	-		-	-	-	-	-	
Transport provided dept activity	109	-	-	-	-	-	-	-	
Travel and subsistence	1,132	391	1,878	4,706	1,891	3,727	2,930	7,899	1,67
Training & staff development	90		-	539	519	519	566	594	12
Operating payments	528	271	108	201	201	201	210	222	23
Venues and facilities	-	-	286	681	278	278	1,129	726	76
Total economic classification: Sustainable Resource Management	6,526	4,533	3,829	10,819	4,696	6,535	8,979	15,283	6,80

Table 5.11(d): Payments and estimates by economic classification: Programme 3: Assets, Liabilities and SCM "Goods and services level 4 items"

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	ım-term estimate	5
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/10
Goods and services									
of which									
Administrative fees	5,408	716	625	2,978	2,265	2,265	2,407	2,283	1,196
Advertising	50	497	-	-	-	-	-	-	-
Assets <r5000< td=""><td>115</td><td></td><td>53</td><td>47</td><td>47</td><td>47</td><td>50</td><td>52</td><td>53</td></r5000<>	115		53	47	47	47	50	52	53
Audit cost: External	155	103	-	-	-	-	-	-	
Bursaries (employees)	-		-	-	-	-	-	-	
Catering: Departmental activities	146	32	423	565	565	308	180	623	657
Communication	39	45	-	-	-	-	-	-	
Computer services	81,751	70,212	6,401	18,250	8,874	9,848	9,366	8,409	7,828
Cons/prof:business & advisory services	1,000	825	5,187	3,500	16,317	65,414	5,000	-	
Cons/prof: Infrastructre & planning	-	-	-	-	-	-		-	
Cons/prof: Laboratory services	-		-	-	-	-	-	-	
Cons/prof: Legal cost	-		-	-	-	-		-	
Contractors	-		-	-	-	-	-	-	
Agency & support/outsourced services	2,251	450	1,576	-	-	-	-	-	
Entertainment	-		-	-	-	-	-	-	
Fleet Services	-	-	-	-	-	-	-	-	
Housing	-	-	-	-	-	-	-	-	
Inventory: Food and food supplies	4		-	-	-	-	-	-	
Inventory: Fuel, oil and gas	-		-	-	-	-		-	
Inventory:Learn & teacher support material	-		-	-	-	-	-	-	
Inventory: Materials & suppplies	-	-	-	3	3	3	2	3	4
Inventory: Medical supplies	-		-	-	-	-	-	-	
Inventory: Medicine	-		-	-	-	-	-	-	
Medsas inventory interface	-	-	-	-	-	-	-	-	
Inventory: Military stores	-		-	-	-	-	-	-	
Inventory: Other consumbles	233	1,567	80	-	-	-	-	-	
Inventory: Stationery and printing	800	2,000	1,634	1,634	1,634	1,634	1,647	1,729	1,815
Lease payments (Incl. operating leases, excl. finance leases)	-	-	-	-	-	-	-	-	
Rental & hiring	-		-	-	-	-	-	-	
Property payments	-	-	-	-	-	-	-	-	
Transport provided dept activity	407		-	-	-	-	-	-	
Travel and subsistence	481	2,182	2,938	3,194	2,736	2,876	2,661	7,193	8,438
Training & staff development	575	-	121	230	487	487	240	254	267
Operating payments	126	-	171	8	8	8	10	10	12
Venues and facilities	522	415	191	369	369	369	387	408	426
Total economic classification: Asset and Liabilities Management	94,063	79,044	19,400	30,778	33,305	83,259	21,950	20,964	20,696

Table 5.11(e): Payments and estimates by economic classification: Programme 4: Financial Governance "Goods and services level 4 items"

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	m-term estimate	s
R thousand	2009/10	2010/11	2011/12		2012/13		2013/14	2014/15	2015/16
Current payments									
Goods and services									
of which					=			====	=
Administrative fees	73	-	979	1,508	5,446	5,218	1,500	7,509	7,069
Advertising	-	-	-	-	-	-	-	-	-
Assets <r5000< td=""><td>107</td><td>-</td><td>35</td><td>941</td><td>941</td><td>941</td><td>988</td><td>1,036</td><td>1,086</td></r5000<>	107	-	35	941	941	941	988	1,036	1,086
Audit cost: External	56,865	69,366	4,493	-	-	-	2,801	-	-
Bursaries (employees)	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	10	-	69	353	353	353	370	389	357
Communication	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	211	211	211	222	233	244
Cons/prof:business & advisory services	2,026	-	79	4,880	144	107	68,235	-	-
Cons/prof: Infrastructre & planning	-	-	-	-	-	-	-	-	-
Cons/prof: Laboratory services	-	-	-	-	-	-	-	-	-
Cons/prof: Legal cost	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	-	-	-	-	-
Agency & support/outsourced services	176	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet Services	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory:Learn & teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials & suppplies	-	-		-	-	-	-	-	-
Inventory: Medical supplies	-	-		-	-	-	-	-	
Inventory: Medicine	-	-			-	-	-	-	-
Medsas inventory interface	-	-			-	-	-	-	-
Inventory: Military stores	-	-			-	-	-	-	-
Inventory: Other consumbles	206	-			-	-	-	-	-
Inventory: Stationery and printing		_	69	278	278	278	290	306	322
Lease payments (Incl. operating leases, excl. finance leases)		_	231	250	227	227	264	276	289
Rental & hiring	_	_			-	-	-	_	
Property payments	_	_			-	-	-	_	
Transport provided dept activity		_			-	-	-	_	
Travel and subsistence	845	2,473	4,000	5,630	1,920	1,920	3,424	1,089	2,238
Training & staff development	1,257	-	342	802	802	802	842	884	928
Operating payments	173		359	138	198	198	144	153	159
Venues and facilities	188		193	489	489	489	514	539	568
Total economic classification: Financial Governance	61,926	71,839	10,849	15,480	11,009	10,744	79,594	12,414	13,260